

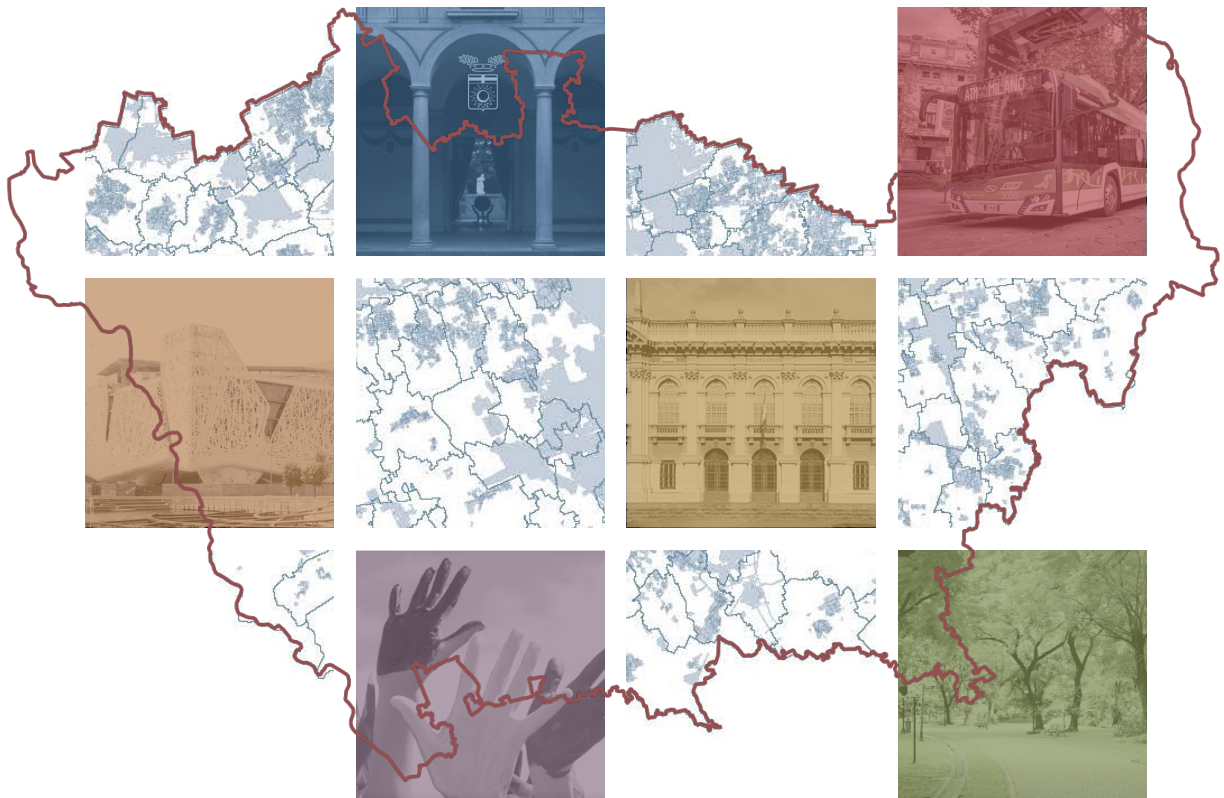


Città
metropolitana
di Milano

HORIZON 2026

Metropolitan City of Milan

Territorial Strategic Plan 2022-2024



METROPOLITAN CITY OF MILAN

Metropolitan Mayor: Giuseppe Sala

Metropolitan Deputy Mayor with responsibility for the Strategic Plan: Francesco Vassallo

Secretary and General Director of the Metropolitan City, Head of the Strategic Plan:

Antonio Sebastiano Purcaro

The Three-Year Strategic Plan for the metropolitan territory 2022-2024

prepared in collaboration with the Centro Studi PIM, the Executives and Officials

of the Metropolitan City of Milan

Graphic design by di Erica Ventura, Matteo Mazzoletti, Gaia Maria Vignali (Centro Studi PIM)

Thanks to the municipalities, the members of the Metropolitan Table, the Permanent Table of Universities and all those who in various capacities provided their contributions of ideas and proposals.

Adopted by Consiglio metropolitano with Delibera n. 3/2023 del 22/03/2023

Amendments and additions to the adopted Strategic Plan approved by Consiglio Metropolitano

with Delibera n. 16/2023 del 12/06/2023

Positive evaluation from Conferenza metropolitana with Delibera n. 2/2023 del 13/06/2023

Approved by Consiglio metropolitano with Delibera n. 18/2023 del 13/06/2023

It remains available to claimants regarding unidentified iconographic sources

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Milan, June 2023

SUMMARY DOCUMENT

HORIZON 2026

Metropolitan City of Milan

Territorial Strategic Plan 2022-2024

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Horizon 2026

Giuseppe Sala (Metropolitan Mayor) and Francesco Vassallo (Metropolitan Deputy Mayor)

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HORIZON 2026

The Metropolitan City's Strategic Plan has reached its third edition. The two most distinctive features of the Metropolitan City are strategic planning and the establishment of the Metropolitan Conference, which set it apart from other large-area entities in a positive way.

The three-year Strategic Plan for the metropolitan territory serves as a guideline for the metropolitan entity and its municipalities to carry out their functions. It recognizes that the solutions to the core issues on the government agendas of each metropolitan municipality can only be found within the broader context of the Metropolitan City.

The Plan also serves as a tool to propose a vision for the strategic development of the metropolitan territory, inviting contributions from the Metropolitan Community. This includes representatives from various sectors such as culture, labor, and entrepreneurship, as well as functional autonomies, associations, and the third sector. The Plan looks ahead to 2026 and is part of a broader and more ambitious strategy to modernize the country, as defined by the National Plan for Recovery and Resilience.

Through the new Strategic Plan, the Metropolitan City aims to update its strategies in sustainable development, mobility, environment, climate, social cohesion, and urban regeneration. By taking action in these areas, the Metropolitan City intends to deliver a more modern territory to future generations within a competitive and supportive Region, Country, and Europe. While much has been achieved in recent years, there are

still many objectives and challenges ahead. However, the institution has faced ongoing budget difficulties due to unsustainable financial contributions imposed in favor of the state budget.

With the desired financial autonomy, the Metropolitan City seeks to become a driving force in programming and strategic planning, drawing from the best European practices. It aims to foster a shared vision of development, believing that the country's economic recovery will be facilitated by the metropolitan area system.

As a virtuous and resourceful Community, aware of its European dimension, the Metropolitan City is ready to face the challenges posed by the post-pandemic period and the National Plan for Recovery and Resilience. Achieving this requires the participation of all metropolitan municipalities and a spirit of loyal collaboration in relationships with the State, the Region, and local authorities at the first level. The goal is to rebuild the relationships between different levels of government through co-decision procedures, precisely as outlined in the Strategic Plan.

*Giuseppe Sala
(Metropolitan Mayor)*

*Francesco Vassallo
(Metropolitan Deputy Mayor)*

1. The Three-year Strategic Plan for the metropolitan territory

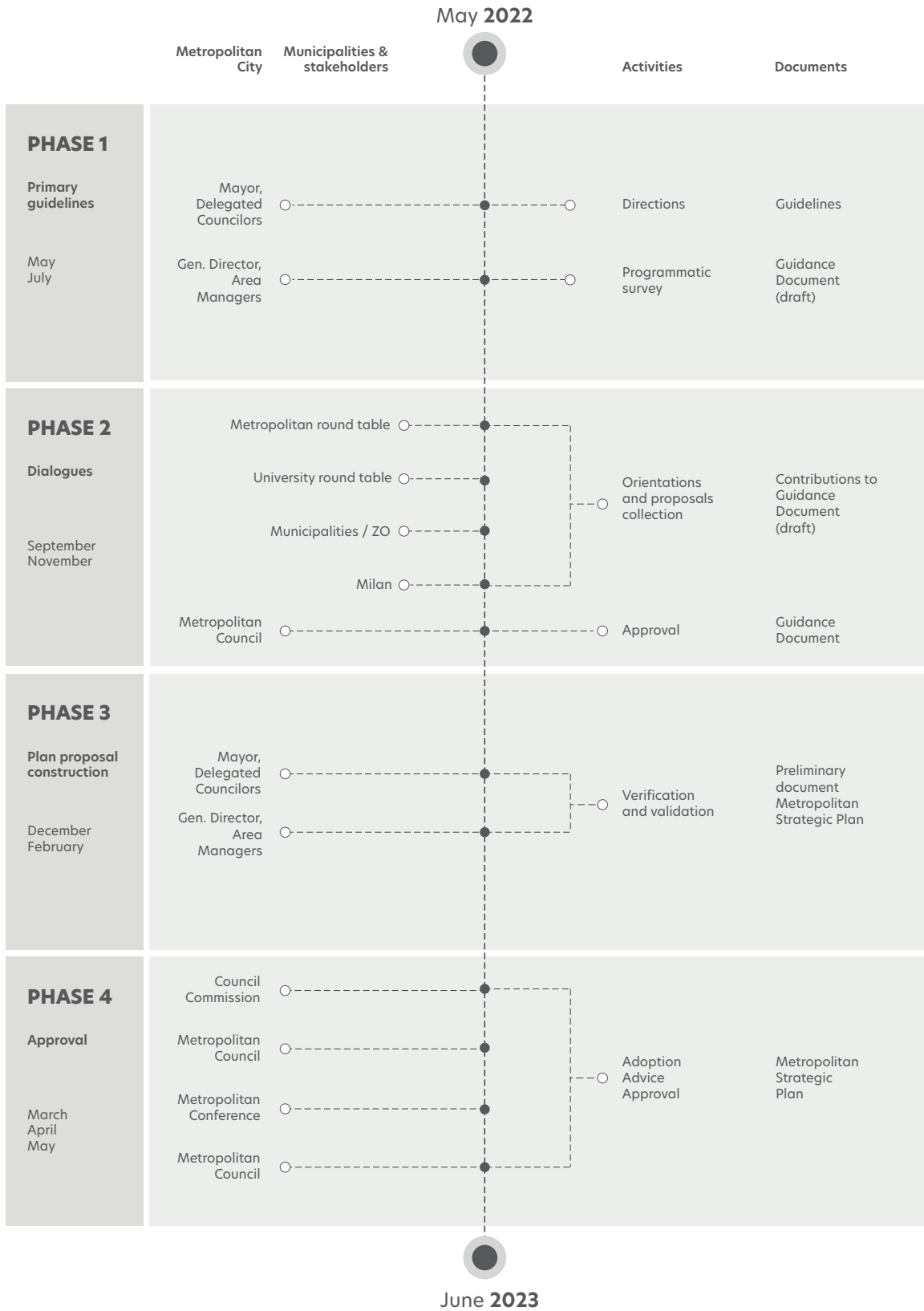
According to Law 56/2014, the Metropolitan City is entrusted with various fundamental functions, including the adoption and annual update of a three-year strategic plan for the metropolitan territory. This plan serves as a guiding document for the Metropolitan City entity and the exercise of functions by municipalities and unions of municipalities. In line with this, the Strategic Plan (STPTM) takes the form of a comprehensive policy document that addresses three main objectives:

- a. Defining the underlying **framework for planning processes** within the Metropolitan City;
- b. Providing a **framework for strategic planning** at the municipal and inter-municipal levels;
- c. Outlining the **Entity's approach to interinstitutional and social dialogue** while establishing connections with various stakeholders and related planning initiatives.

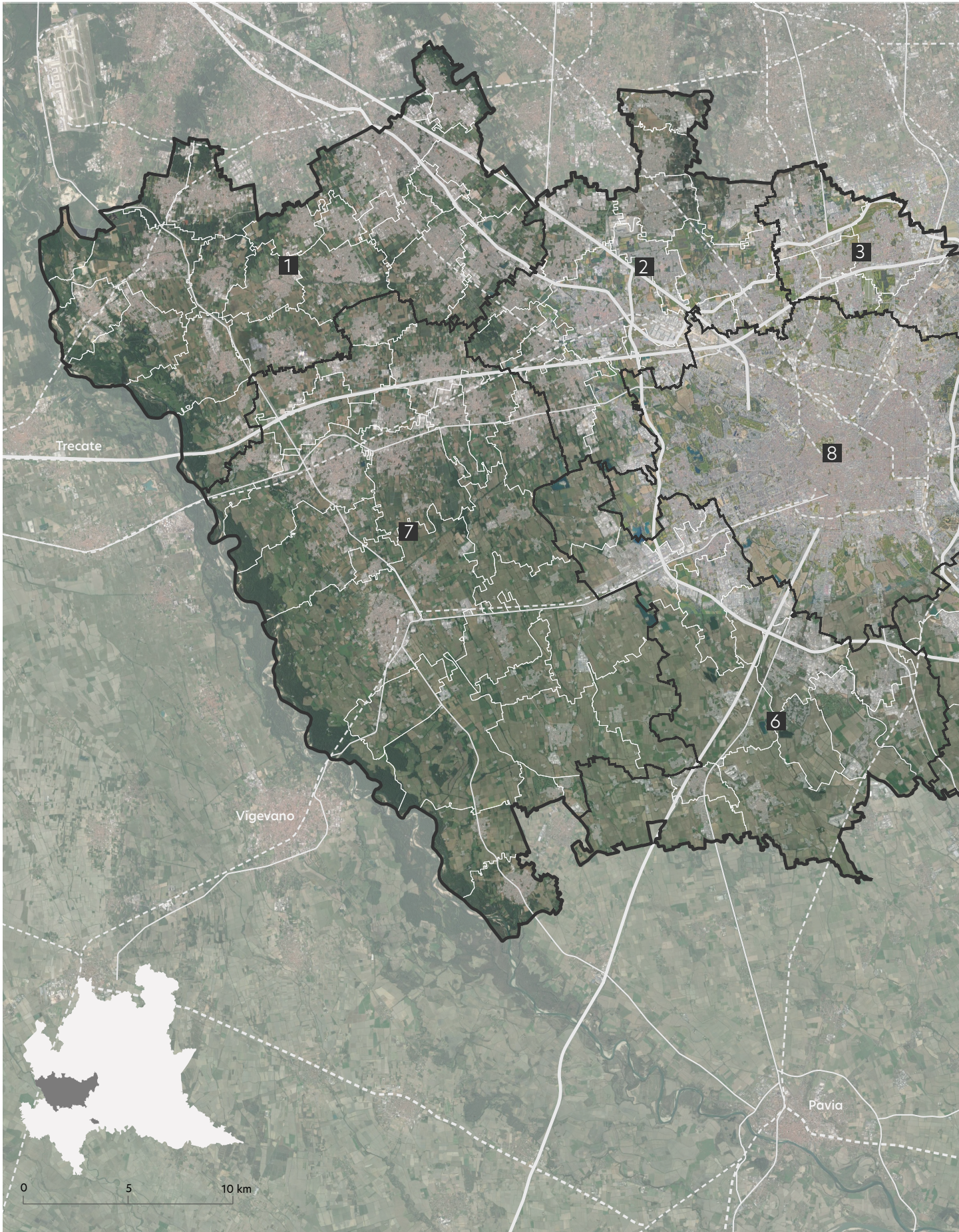
The development of the plan for the 2022-2024 period involved four key stages:

- The initial stage focused on establishing preliminary guidelines.
- The second stage involved external dialogues to define the plan's content.
- The third stage centered on constructing the proposed plan.
- The fourth stage encompasses the approval process.

Planning process



Metropolitan City of Milan Land





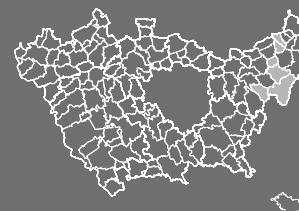
METROPOLITAN CITY OF MILAN

. 133 Municipalities

. Milan

. 7 Zone Omogenee

. 2 Unioni di Comuni



1 ALTO MILANESE

Arconate	Dairago	Robecchetto con Induno
Bernate Ticino	Inveruno	San Giorgio su Legnaro
Buscate	Legnano	San Vittore Olona
Busto Garolfo	Magnago	Turbigo
Canegrate	Nerviano	Vanzaghella
Castano Primo	Nosate	Villa Cortese
Cerro Maggiore	Parabiago	
Cuggiono	Rescaldina	

2 NORD OVEST

Arese	Lainate	Senago
Baranzate	Novate Milanese	Settimo Milanese
Bollate	Pero	Solaro
Cesate	Pogliano Milanese	Vanzago
Cornaredo	Pregnana Milanese	
Garbagnate Milanese	Rho	

3 NORD MILANO

Bresso	Cormano	Paderno Dugnano
Cinisello Balsamo	Cusano Milanino	Sesto San Giovanni

4 ADDA MARTESANA

Basiano	Gorgonzola	Rodano
Bellinzago Lombardo	Grezzago	Segrate
Bussero	Inzago	Settala
Cambiago	Liscate	Trezzano Rosa
Carugate	Masate	Trezzo sull'Adda
Cassano d'Adda	Melzo	Truccazzano
Cassina de' Pecchi	Pessano con Bornago	Vaprio d'Adda
Cernusco sul Naviglio	Pioltello	Vignate
Cologno Monzese	Pozzo d'Adda	Vimodrone
Gessate	Pozzuolo Martesana	

MUNICIPALITIES BELONGING TO UNIONI DI COMUNI:

a. Unione dei Comuni Basiano e Mesate (Basiano, Mesate)

b. Unione dei Comuni Adda Martesana (Bellinzago Lombardo, Liscate, Pozzuolo Martesana, Truccazzano)

5 SUD EST

Carpiano	Melegnano	San Donato Milanese
Cerro al Lambro	Pantigliate	San Giuliano Milanese
Colturano	Paullo	San Zenone al Lambro
Dresano	Peschiera Borromeo	Tribiano
Mediglia	San Colombano al Lambro	Vizzolo Predabissi

6 SUD OVEST

Assago	Corsico	Rozzano
Basiglio	Cusago	Trezzano sul Naviglio
Binasco	Lacchiarella	Vernate
Buccinasco	Locate Triulzi	Zibido San Giacomo
Casarile	Opera	
Cesano Boscone	Pieve Emanuele	

7 MAGENTINO ABBIATENSE

Abbiategrasso	Cislino	Ossona
Albairate	Corbetta	Ozzero
Arluno	Gaggiano	Robecco sul Naviglio
Bareggio	Gudo Visconti	Rosate
Besate	Magenta	Santo Stefano Ticino
Boffalora sopra Ticino	Marcallo con Casone	Sedriano
Bubbiano	Mesero	Vermezzo con Zelo
Calvignasco	Morimondo	Vittuone
Casorezzo	Motta Visconti	
Cassinetta di Lugagnano	Noviglio	

8 MILAN

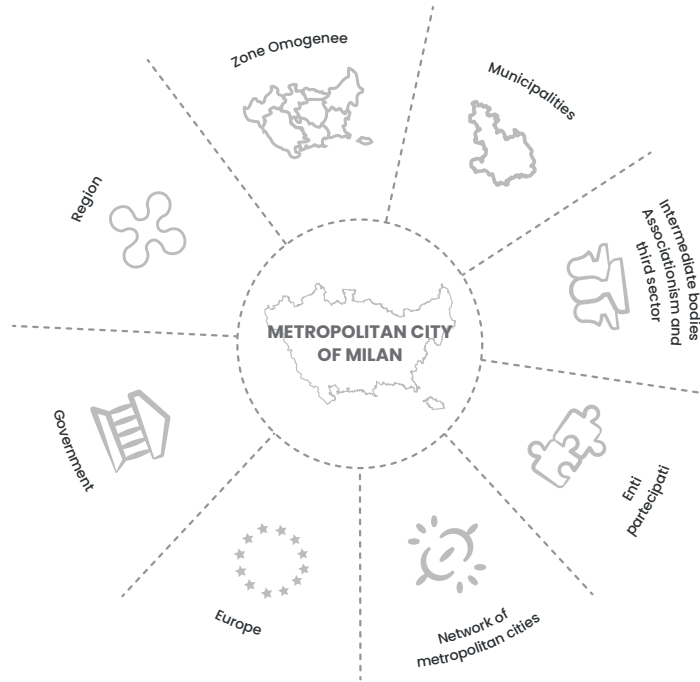


2. Reference Frameworks

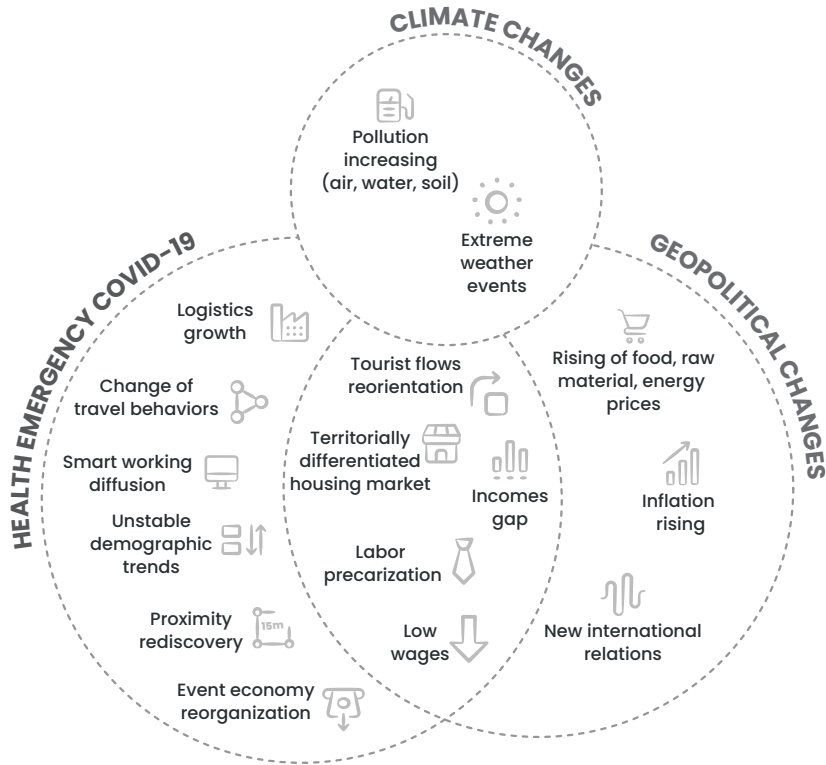
A range of external and internal factors have shaped the The Strategic Plan 2022-2024's development:

- a. Regulatory Framework:** The implementation of Law 56/2014 has been impacted by certain provisions and the lack of accompanying policies, which have posed challenges for the Metropolitan Entity's operations.
- b. Changing Metropolitan Context:** The emergence of factors such as the ongoing pandemic, geopolitical shifts resulting from the Russo-Ukrainian war, and the increasingly evident effects of climate change have altered the overall context and prompted various actors within the metropolitan area to adapt their strategies accordingly.
- c. Evaluation of Accomplishments:** Several measures were approved during the implementation of the previous 2019-2021 PSTTM, including the Metropolitan Territorial Plan, Urban Sustainable Mobility Plan, Biciplan (Cambio), Standard Building Regulations, Suburbs Call, and Metropolitan Agenda for Sustainable Development. However, certain issues remain unresolved, particularly in terms of establishing systematic relationships with municipalities and the region.
- d. New Measures and Practices:** recent and additional actions that were not initially included in the previous PSTTM have been planned, particularly in relation to the first measures associated with the National Recovery Plan, such as the National Housing Quality Program (PINQUA) and Integrated Urban Plans.

Metropolitan actors network



Evolutive World





3. Evidence of Reform

The Strategic Plan 2022-2024 serves the purpose of outlining both the contextual conditions that drive the Authority and the overarching framework within which its actions and those of the municipalities are realized, all while shaping the vision for metropolitan development.

- a. Review of Law 56/14 and Accompanying Policies:** The success of the Metropolitan City's endeavors depends primarily on implementing reform interventions at various levels. This includes addressing specific aspects of Law 56/2014, and strengthening functions related to economic development, mobility, environment, and circular economy. Other areas of focus involve revising administrative boundaries, pursuing financial autonomy, providing training and empowerment for personnel, and fostering a new approach to relations between the State, Region, and Local Authorities.
- b. General Framework of Action:** The Metropolitan City's conduct is guided by the following overarching principles: directing and coordinating municipal actions, facilitating territorial reorganization while supporting different forms of inter-municipality, offering assistance and services to municipalities based on the principles of

Five key-words



subsidiarity and integration, providing technical and administrative support, and ensuring resource acquisition.

c. Vision for Metropolitan Development:

The Plan puts forward a vision that is shaped by the Green New Deal and the fight against gender inequality—a development strategy that leaves no individual or area behind. The key elements that articulate this vision include:

- **Sustainability:** The Strategic Plan places ecological transition at the core of the metropolitan development model.
- **Connectivity:** Emphasizing public transport, upgrading secondary road networks, promoting soft mobility and services, and giving attention to intermodality and traffic regulation policies are prioritized in the PSTTM.
- **Proximity:** The Plan supports multiple policies aimed at promoting walkability to essential

services, well-designed and safe public spaces, safeguarding the rights of settled communities, bringing public administration closer to citizens, and fostering broader participation.

- **Inclusion:** Public policies promoted by the Plan strive to reduce socio-economic and territorial inequalities through the creation of new quality employment opportunities, ensuring gender equality, and protecting minority rights.
- **Attractiveness:** To preserve Milan's role as a hub for dialogue and interaction with distant territories and cultures, the PSTTM encourages policies that provide affordable housing options, accessible services, efficient transportation, satisfactory quality of life, a welcoming public administration, and a culture of hospitality that permeates society.



4. Strategic Goals

The strategic objectives outlined in the Plan are aligned with the key documents of current planning, including the Metropolitan Territorial Plan (MTP) and its Territorial Thematic Strategies focusing on the environment, services, and productive spaces. It also considers the Urban Sustainable Mobility Plan (PUMS) and the Sustainable Logistics Urban Plan, as well as initiatives like Biciplan/ Cambio and the Metropolitan Agenda for Sustainable Development, revitalizing them with updated perspectives.

These objectives are structured based on the **six programmatic missions of the National Recovery and Resilience Plan (NRP)**, which provides the funding framework for implementing policies and projects. Following this approach, **the strategic objectives of the Plan are divided into three directions:** those pertaining to the Authority's own functions, the functions of municipalities, and shared objectives with intermediate bodies, as well as other public and private stakeholders. This distribution assigns multiple goals to the actions of the Metropolitan City and fosters dialogue with various institutions and actors involved.

Metropolitan Development Vision and NRP Missions.

	Sustainability	Connectivity	Proximity	Inclusion	Attractivity
MISSION 1 Digitalization, innovation, competitiveness, culture, tourism	●	●	●		●
MISSION 2 Green revolution, Ecologic transition	●				●
MISSION 3 Infrastructures for sustainable mobility	●	●	●		●
MISSION 4 Education and research				●	●
MISSION 5 Inclusion and cohesion			●	●	
MISSION 6 Health		●	●	●	

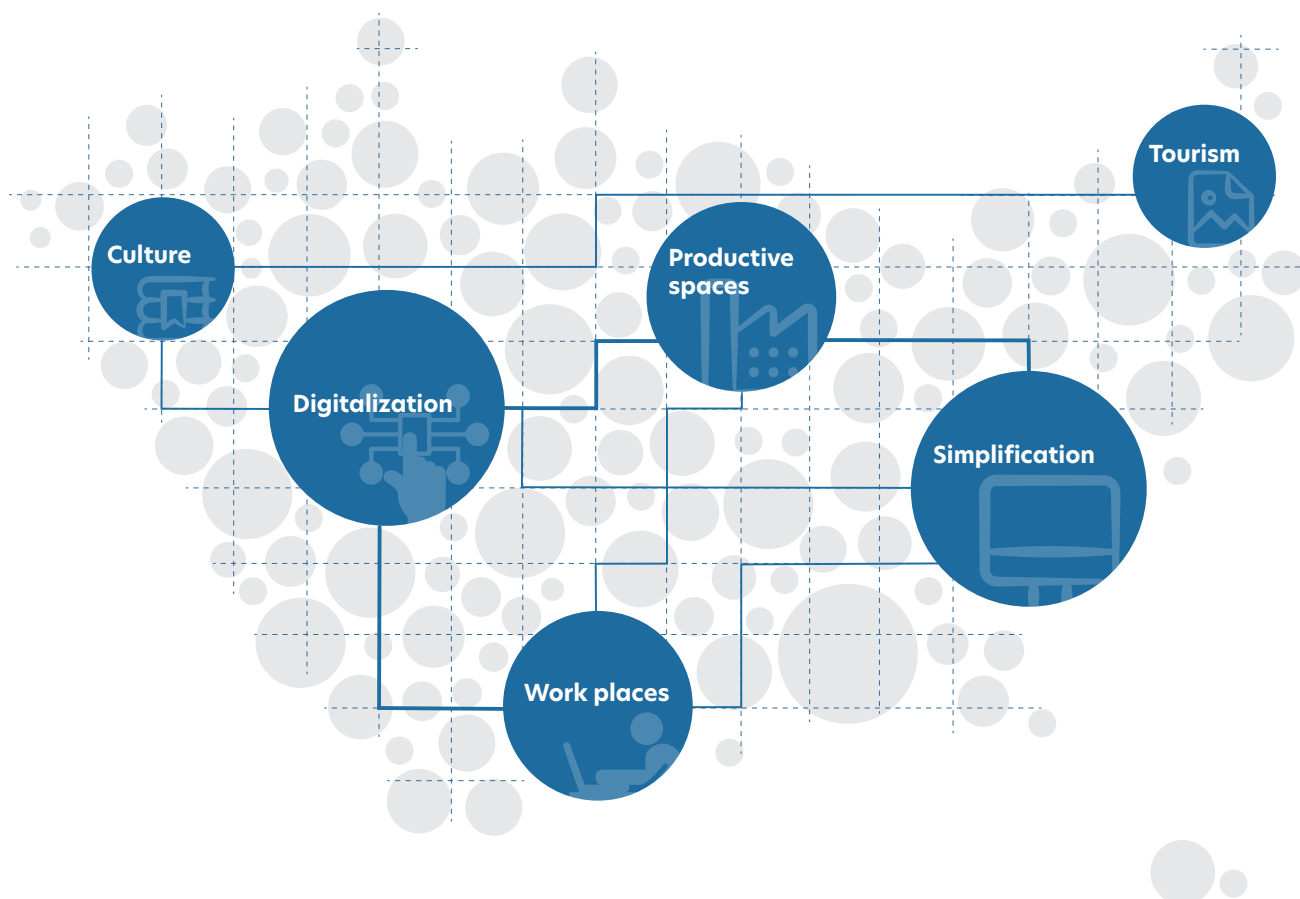
MISSION 1.

Digitalization, innovation, competitiveness, culture and tourism



“

The first Mission aims to **promote and support digital transition**, both in the private sector and in Public Administration, **support economic development through innovation in the productive system**, and invest in the two key sectors of **tourism and culture**.



STRATEGIC GOALS		METROPOLITAN CITY	MUNICIPALITIES	INTERMEDIATE BODIES & OTHERS
1	Overcoming of digital divide and extension of 5G connections to territories	●	●	●
2	E-government services enhancement, files digitization, acts dematerialization and inter-operability of data, through the creation of an e-government platform and the implementation of a centralized document management system shared with other public administrations	●	●	
3	Retraining and strengthening the digital skills of the staff of the Metropolitan cities and municipalities	●	●	
4	Promotion of digital alphabetization paths for citizens oriented to the development of skills necessary for relations with the P.A. and the health system	●	●	●
5	Promotion and extension of cartographic services provided by the Metropolitan City SIT to all territorial entities, through the Enhancement and sharing of the Web GIS platform	●	●	
6	Protection, enhancement and digitization (cataloging, preservation, promotion, training and research) of the archival and documental heritage of Metropolitan City	●		
7	Increase in service standards, digitization, and associated management of municipal services for businesses , in collaboration with the Region and the municipal system.	●	●	●
8	Support for innovation in the productive system and infrastructure, also through the development of ultra-broadband connectivity.	●	●	●
9	Support for the promotion and development of national and international stakeholder networks for the competitiveness of the metropolitan area	●	●	●
10	Creation of new spaces for work/coworking/near working	●	●	●
11	Digitalization of services for employment and establishment of territorial hubs for the recruitment and training of young people	●	●	
12	Definition of location criteria and quality standards for businesses that meet sustainability, accessibility, multifunctionality, technological innovation, and employment issues.	●	●	●
13	Promotion of local tourism through the enhancement of cultural, historical, artistic, landscape, and gastronomic heritage	●	●	●
14	Enhancement of the Idroscalo as a major green and blue infrastructure for sports and recreation, implementing the transition process towards the new governance determined by the Metropolitan Council.	●	●	●
15	Enhancement of the Navigli canals for "proximity tourism" purposes	●	●	
16	Enhancement of municipalities support and development of partnerships aimed at capturing and managing resources from European, national, and regional funding programs	●		
17	Development of the Decimetro 2.0 decision-making system to facilitate information sharing and enhance the management of the Entity's activities.	●	●	●
18	Enhancement of the new infrastructure/services planned for the Milan-Cortina 2026 Winter Olympics Games in a metropolitan context	●	●	●

MISSION 2. Green revolution and ecological transition



“

The second Mission deals with the major issues of **sustainable agriculture, circular economy, energy transition, buildings' energy efficiency, water resources**, and combating pollution and soil consumption, in order to improve the sustainability of the economic system and ensure an equitable and inclusive transition to a zero environmental impact society.



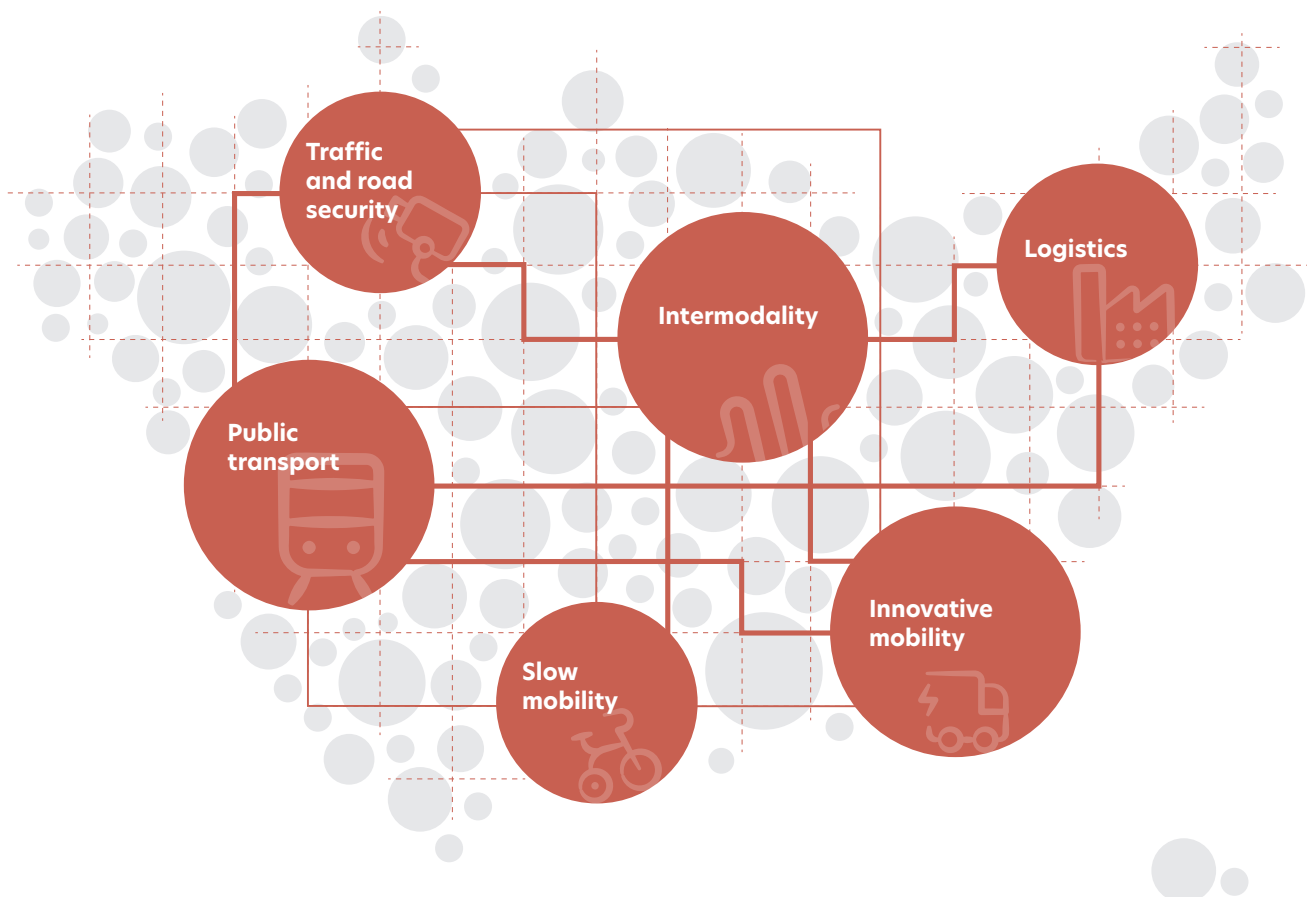
STRATEGIC GOALS		METROPOLITAN CITY	MUNICIPALITIES	INTERMEDIATE BODIES & OTHERS
1	Development of best practices for energy saving and efficiency , starting from public and school buildings, and establishment of the DeciWatt Service, a metropolitan one-stop-shop for private buildings, through energy audits and building diagnostics, use of renewable energy sources, collaboration with local authorities and private entities, and raising awareness among citizens and users	●	●	●
2	Heat recovery from wastewater treatment facilities and sewer networks		●	●
3	Promotion of public-driven Energy Communities and self-consumption groups	●	●	
4	Promotion of the SEAP /Metropolitan Sustainable Energy and Climate Action Plan with actions aimed at improving air quality	●	●	
5	Promotion, in collaboration with the ATO (Water Authority) and the manager, of dual water supply networks implementation for the distribution of "non-conventional technical water" (non-potable water) for compatible uses	●	●	●
6	Promotion of water network maintenance , permeabilization of watercourses to conserve groundwater, and implementation of Nature-Based Solutions for sustainable water cycle management	●	●	●
7	Promotion of energy production from renewable sources (e.g., photovoltaic, biogas, micro-hydropower, using groundwater for hydrothermal sources, etc.) and environmental integration of the projects	●	●	●
8	Single management of the metropolitan Integrated Water Service	●	●	
9	Metropolitan governance of the waste sector focusing on circular economy and establishment of a single fee for environmental hygiene services	●	●	●
10	Strengthening of monitoring activities for air emissions produced by businesses and controls on the energy efficiency of civil heat production facilities	●	●	●
11	Strengthening of actions to combat waste abandonment along metropolitan roads, adopting signaling and control measures based on new digital technologies	●		
12	Soil consumption containment, regeneration of "grey soils" and increasing in the level of permeability	●	●	●
13	Implementation of measures for climate change adaptation and reduction of heat islands	●	●	●
14	Enhancement of the water system with the goal of improving water quality, strengthening water infrastructure, and intensifying practices for climate change mitigation	●	●	
15	Completion of the green belt and establishment of the Metropolitan Park , connecting and enhancing various PLIS	●	●	
16	Enhancement of forestation interventions and development of knowledge on ecosystem services for their valorization	●	●	●
17	Promotion of multifunctional and local agriculture /short supply chains, with a particular focus on the Parco Sud, fostering the creation of local product brands, establishing training and technical assistance programs, and facilitating the development of a network of direct-to-consumer retail outlets	●	●	●
18	Strengthening of monitoring activities for air emissions produced by businesses and controls on the energy efficiency of civil heat production facilities	●		●

MISSION 3. Infrastructures for sustainable mobility



“

The third Mission arranges for a series of investments aimed at developing a modern, sustainable and interconnected **network of infrastructures and transportation services** that can increase the electrification of transportation and be accompanied by digital services.



	STRATEGIC GOALS	METROPOLITAN CITY	MUNICIPALITIES	INTERMEDIATE BODIES & OTHERS
1	Expansion of rapid mass transportation lines and development of cross-links, including provisions for vehicle storage areas, to strengthen interconnections of public mobility between metropolitan municipalities	●	●	●
2	Development and requalification of infrastructures and services for public mobility , with a particular focus on the Public Transport Plan, in coherence with the settlement and service system, connected to interchange hubs	●	●	●
3	Completion of planned road interventions , including those included in regional AdP aimed at relieving urban centers from through traffic, implementing road redevelopment and measures to improve traffic flow along main road axes, implementing secondary road networks , and promoting agreements with the relevant municipalities	●	●	●
4	Improvement of road safety conditions , bridges, and viaducts, promoting agreements with the interested municipalities	●	●	
5	Promotion of protocols with the Lombardy Region, mobility service providers, law enforcement agencies, and other relevant stakeholders to enhance safety for passengers and staff on public transportation vehicles and in metropolitan transport stations	●	●	●
6	Implementation of a widespread , continuous, safe, and well-equipped cycling network interconnected with public transportation and major points of interest (services, industrial areas, parks, monuments, etc.)	●	●	
7	Development of alternative mobility options (bike and car sharing, new electric vehicles, carpooling, etc.)	●	●	●
8	Promotion of initiatives to enhance and transform stations and surrounding areas into favored mobility hubs, equipped with suitable facilities and compatible functions/services, including large retail structures (Urban Places for Mobility - LUM)	●	●	●
9	Definition of criteria for selecting suitable locations for the establishment of " freight terminals ," providing guidelines for sustainable logistics in both metropolitan and urban areas and proposing regulations for exceptional transportation	●	●	●
10	Expansion of Integrated fare systems throughout the entire public transport network, introducing a unified ticketing system	●		●
11	Expansion of e-mobility services	●	●	●
12	Promotion of territorially omogenous traffic regulations policies aimed at reducing congestion and pollutant emissions	●	●	●
13	Support in identifying and coordinating area mobility managers	●	●	

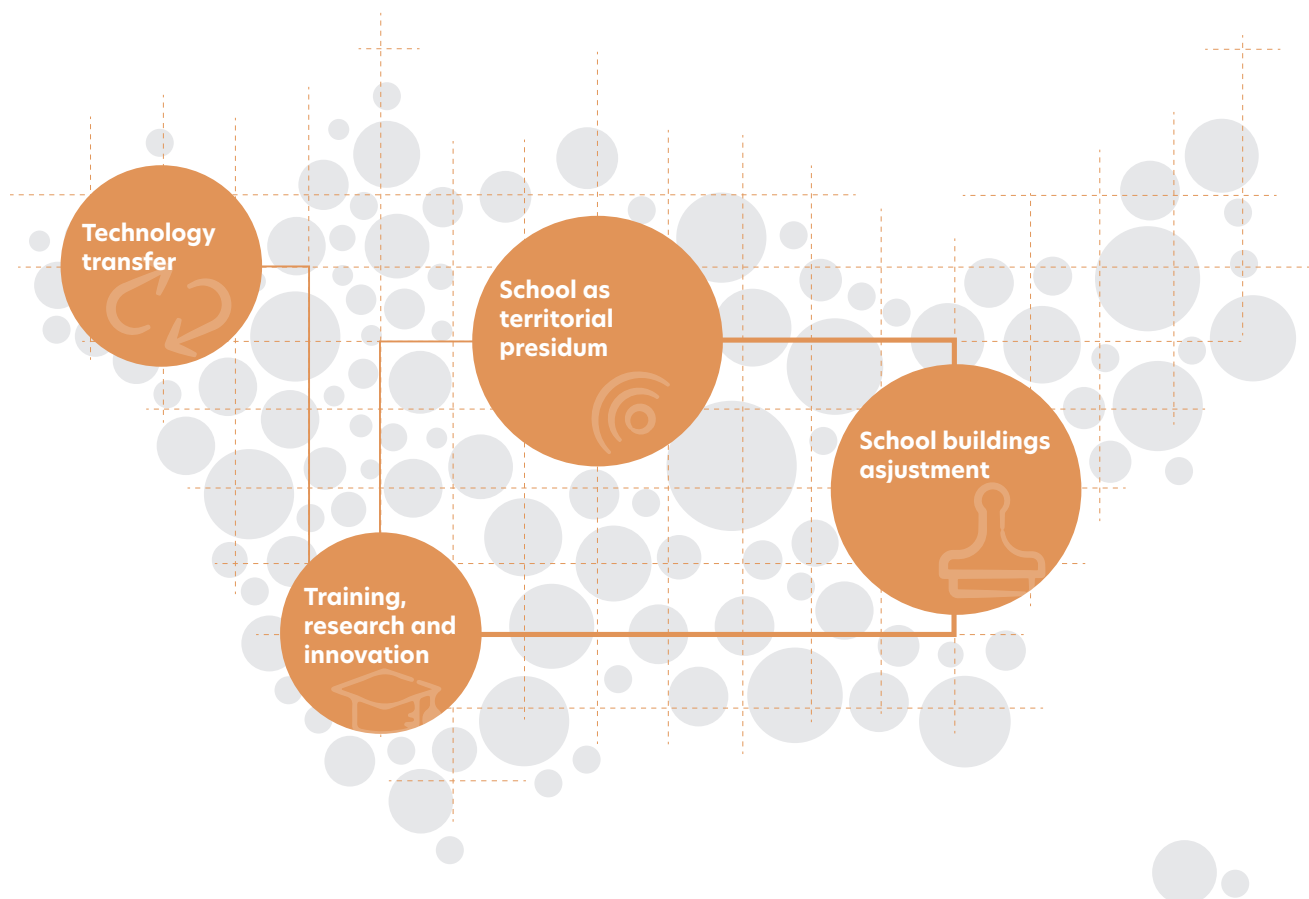
MISSION 4. Education and research



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The fourth Mission affects crucial factors for a knowledge-based economy.

It intends to strengthen the **education system** throughout education pathway, support **research** and foster its integration with the productive system.



	STRATEGIC GOALS	METROPOLITAN CITY	MUNICIPALITIES	INTERMEDIATE BODIES & OTHERS
1	Riorganization of the professional training system , enhancing local opportunities, integrating it with the productive system, and the demands of businesses	●	●	●
2	Planning new higher technical and professional training paths , including university-level programs	●		●
3	Metropolitan design for sports facilities , particularly those in schools, opening them to the local communities and creating inclusive spaces for people with disabilities	●	●	●
4	Constant collaboration and dialogue between research, university and business sectors through the development of networking activities, special projects, and the submission of proposals for national and EU funding	●	●	●
5	Promoting actions, programs, and initiatives aimed at enhancing integrative services within the university system	●	●	●
6	Functional redevelopment of school buildings owned by the Metropolitan City, ensuring appropriate video surveillance measures	●		
7	Developing orientation programs for middle and high school students to facilitate conscious choices regarding their educational paths, prevent dropout rates, and provide classroom activities, orientation events, coordination with educational and university institutions, online platforms, and study-tutoring initiatives	●		●
8	Providing non-stop training for employees of the Metropolitan City and municipalities, as well as informative activities with university courses on metropolitan topics	●	●	●
9	Metropolitan City participation to innovative and research projects funded by the European Union, involving also the municipalities	●	●	

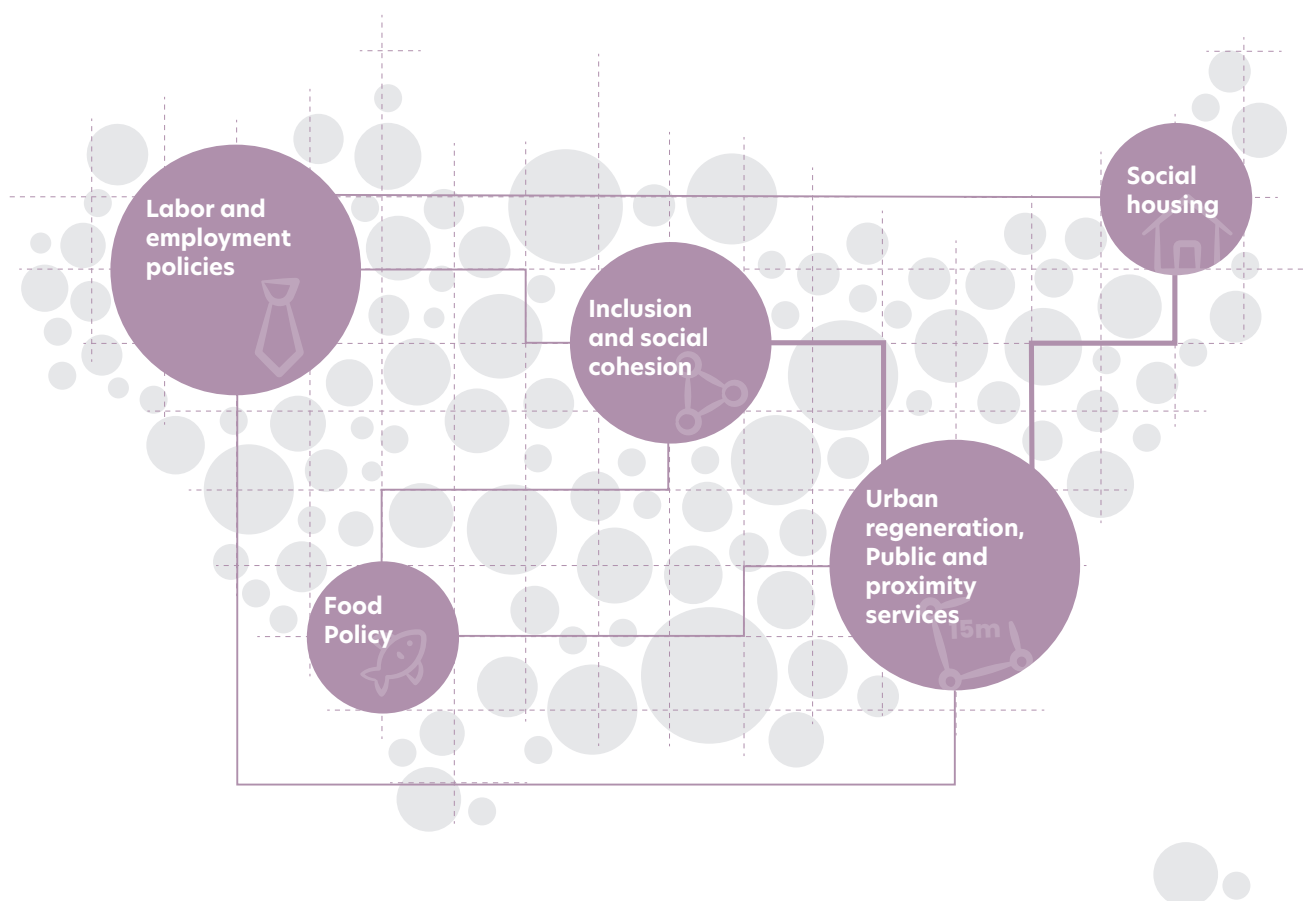
MISSION 5. Inclusion and cohesion



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The fifth Mission is aimed at preventing the emersion of new inequalities from the current crisis and addressing deep gaps already present before the pandemic, to protect the social tissue and keep it cohesive.

The Mission's goal is to facilitate **labor market** participation, reorganize the **training** system, stimulate **youth leadership**, strengthen active labor policies and foster **social inclusion**, including through a renewed impetus of **social housing** policies.



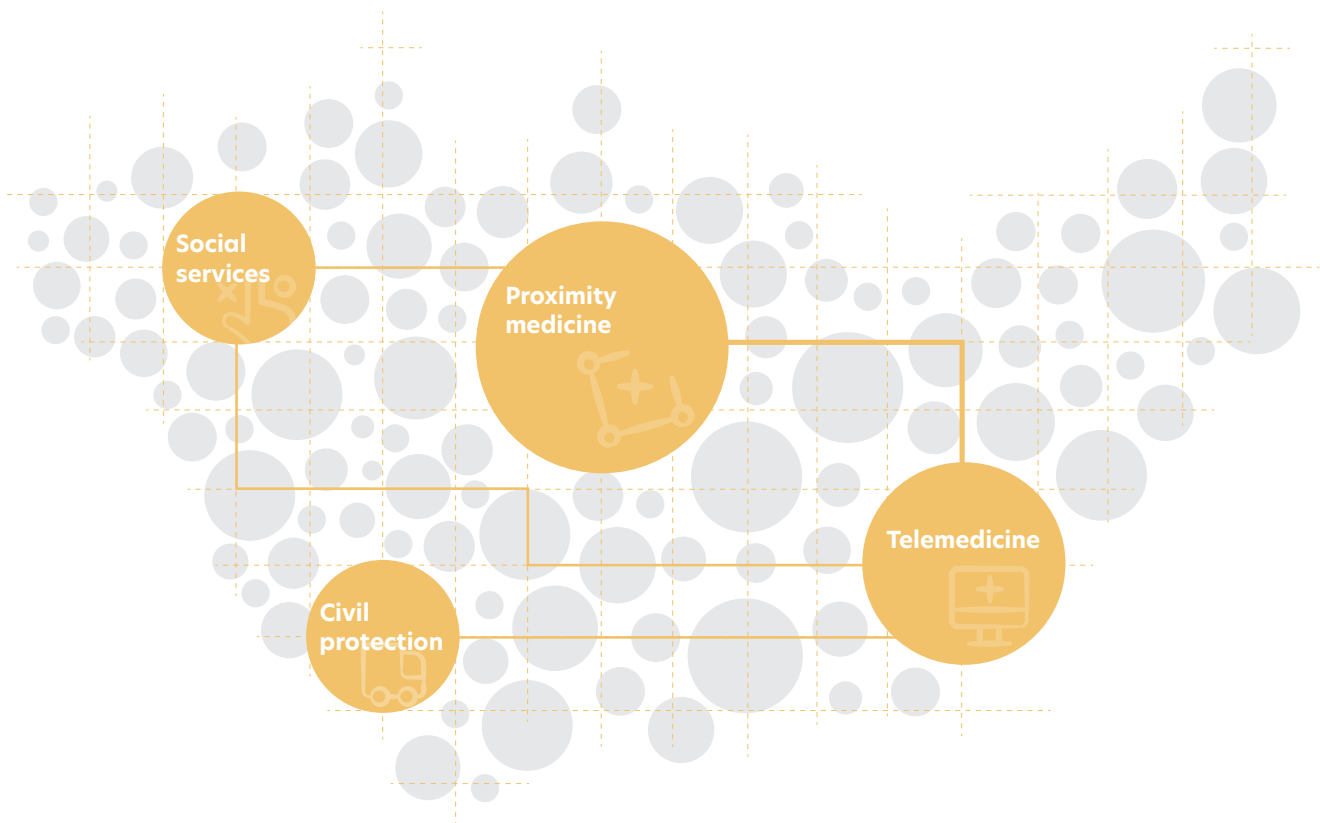
	STRATEGIC GOALS	METROPOLITAN CITY	MUNICIPALITIES	INTERMEDIATE BODIES & OTHERS
1	Engaging communities through the promotion of social, cultural, and economic activities	●	●	●
2	Strengthening of tools for understanding the metropolitan labor market	●		●
3	Enhancing Employment Centers and providing all essential levels of services to facilitate the matching of job demand and supply	●	●	
4	Implementing programming and funding plans for provincial training and employment initiatives that support the socio-occupational integration of people with disabilities , utilizing regional funds	●	●	●
5	Promoting Smart Working Community	●	●	●
6	Promotion/implementation of territorial Pacts for employment	●	●	●
7	Enhancement of public and social housing, affordable rental housing, and temporary housing , identifying abandoned areas or buildings, developing collaborative forms and new management models with other public entities and local businesses	●	●	●
8	Developing territorial governance for youth policies, actions of the Metropolitan Youth Observatory , and establishing Metropolitan Youth Hubs	●	●	
9	Revitalizing open spaces and deteriorated buildings to create new personal services, improving the existing ones	●	●	
10	Accessibility to local services , including peri-urban areas, following the concept of a "15-minute city"	●	●	●
11	Promoting the third sector , including dynamic management of the Unique National Register of the Third Sector (UNRTS)	●	●	●
12	Developing a metropolitan approach to Milan's Food Policy to ensure healthy food for all, promote sustainability in the food system, educate about food, disseminate local gastronomic culture, combat waste, and support scientific research in the agri-food field, including the development of partnership networks	●	●	●
13	Organizing the Metropolitan Police and coordinating local Police services	●	●	

MISSION 6. Health



“

The reforms and investments proposed in the sixth Mission have two main goals: to **enhance the prevention and treatment capacity of the National Health System** for the benefit of all citizens by ensuring equitable and widespread access to care, and to promote the use of innovative technologies in medicine. The improvement of services provided in the territory is pursued through the strengthening and creation of **territorial facilities and garrisons** (such as Community Homes and Community Hospitals), the strengthening of **social care and services**, and the **development of telemedicine** and **remote assistance**.



	STRATEGIC GOALS	METROPOLITAN CITY	MUNICIPALITIES	INTERMEDIATE BODIES & OTHERS
1	Integration between local health services and social services managed by municipalities, starting from the Local Area Plans.	●	●	●
2	Promotion of an informative campaign and development of a culture of prevention of work accidents , with particular emphasis on students in secondary schools	●	●	●
3	Definition of procedures aimed at promoting coherence and contextuality of design choices and safety measures , and ensuring effective control of the suitability of construction companies , including collaboration with the associations	●	●	●
4	Coordination of Civil Protection and drafting of Emergency Plans to guide Municipal Plans	●	●	●



5. Strategic Agenda

The Strategic Agenda compiles and organizes ideas, proposals, and inputs that have emerged from social dialogue into “thematic corridors” called **Drivers**. These Drivers are then tailored and adapted to different territorial specificities, creating a diverse range of approaches and intensities.

The Strategic Agenda establishes **ten priority areas of work**, which selectively combine previously identified strategic objectives. These areas of work are then integrated into existing plans and ongoing projects, as well as new initiatives, providing a clear direction for metropolitan development processes.

To ensure effective implementation of the Plan, each Driver identified in the Agenda is linked to the **NRP Missions** that align most closely with its objectives. This linkage helps identify the actors involved in activating and implementing the Driver, along with the preferred “**working style**” that the Entity should adopt within the various processes it engages in. This holistic approach ensures cohesive and coordinated efforts throughout the implementation of the Plan.

NRP MISSIONS



M1

Digitalization, innovation, competitiveness, culture, tourism

M2

Green revolution and ecological transition

M3

Infrastructures for sustainable mobility

M4

Education and research

M5

Inclusion and cohesion

M6

Health

DRIVERS



1| Metropolitan Smart Campus

2| Green and blue policies

3| Sustain-Ability

4| Metropolitan circular metabolism

5| The right to mobility

6| Between production and logistics

7| Community outpost schools

8| Work at work

9| Ri-generation Housing

10| Territorial health system

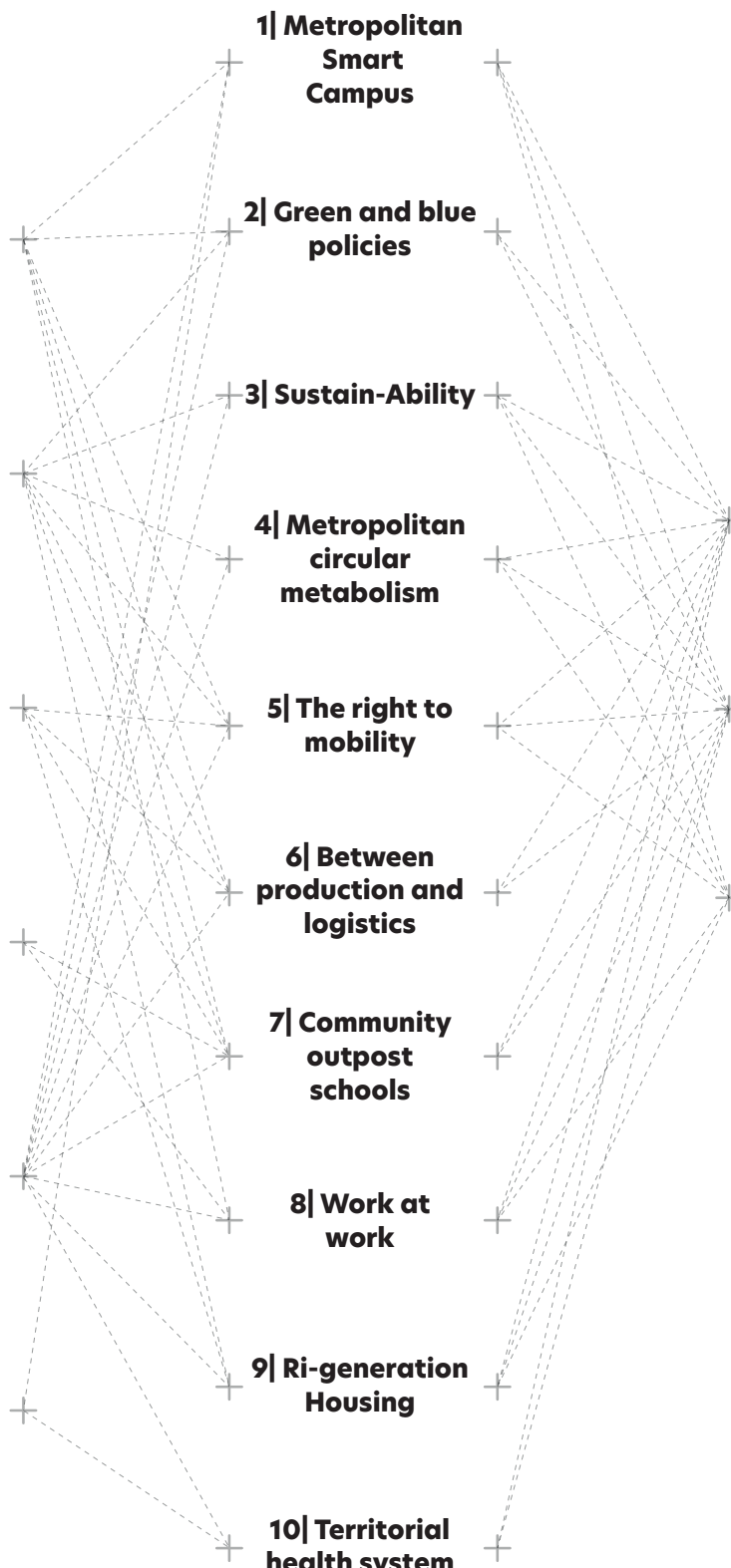
ACTORS



Metropolitan City

Municipalities

Intermediate bodies and other actors



Drivers

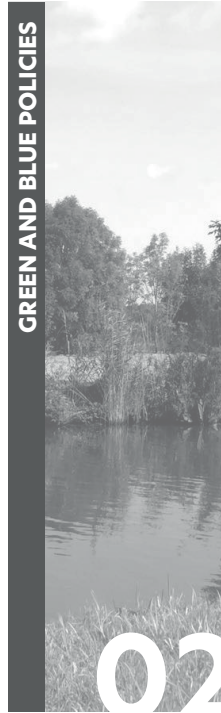


METROPOLITAN SMART CAMPUS

01

01 02 03 04 05 06

“ The Metropolitan Smart Campus aims to promote the sharing of innovative applications among all public stakeholders in the territory to create an integrated system capable of supporting the enhancement of the territory, protecting its strengths, and creating the conditions for the launch of new interactive services for citizens and businesses



GREEN AND BLUE POLICIES

02

01 02 03 04 05 06

“ The action of the Metropolitan City aims to achieve a dynamic balance between containing soil consumption and urban/territorial regeneration, reforestation and landscape redevelopment interventions, multifunctional agriculture and food policy, enhancement of waterways, and rural tourism



SUSTAIN-ABILITY

03

01 02 03 04 05 06

“ The Metropolitan City aims to make knowledge and technological tools accessible to increase the share of renewable energy sources and improve the energy efficiency of existing buildings, positioning itself at the center of a territorial governance system aimed at supporting local authorities



METROPOLITAN CIRCULAR METABOLISM

04

01 02 03 04 05 06

“ The Metropolitan City, adopting the circular economy paradigm, aims to promote an integrated governance of the waste management and water cycle, developing forms of public-private partnership



THE RIGHT TO MOBILITY

05

01 02 03 04 05 06

“ The action of Metropolitan City aims to improve the effectiveness and efficiency of people and goods transportation, through the enhancement of public transport and modal interchange, the redevelopment of secondary road networks, the development of mobility services, and the improvement of the territorial and environmental compatibility of interventions

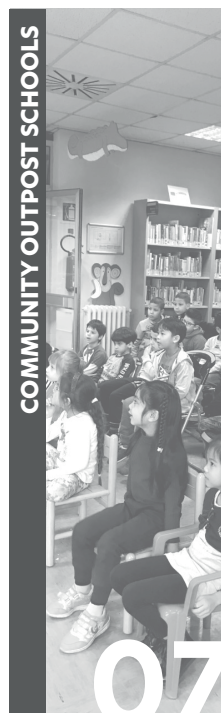


BETWEEN PRODUCTION AND LOGISTICS

06

01 02 03 04 05 06

“ The Metropolitan City aims to govern new dynamics of development in the productive system, particularly in the logistics sector, with the goal of rationalizing the territorial distribution of settlements, improving accessibility, increasing environmental compatibility, and ensuring equal employment opportunities for all communities



COMMUNITY OUTPOST SCHOOLS

07

01 02 03 04 05 06

“ The planning of the school network and the management of school buildings are functions that the Metropolitan City intends to implement in order to reduce situations of marginalization and social degradation. This will be achieved through the redevelopment of public areas/buildings and the promotion of cultural and sports activities open to the city and the territory



WORK AT WORK

08

01 02 03 04 05 06

“ The Metropolitan City aims to build a high-quality public service recognized by citizens and businesses, capable of developing effective and measurable active employment policies, increasing the quantity and quality of training programs for the unemployed, young people, and people with disabilities, and promote a coordinated and integrated system involving both public and private actors



RI-GENERATION HOUSING

09

01 02 03 04 05 06

“ The Metropolitan City aims to promote territorial regeneration in its broadest sense, linking physical transformation interventions with actions in the field of social services and local economic system development, configuring the Metropolitan City as a supporting structure for municipalities in the implementation of projects



TERRITORIAL HEALTH SYSTEM

10

01 02 03 04 05 06

“ In a historical moment where there is a widespread consensus on the importance of territorial healthcare, the Metropolitan City and municipalities aim to serve as a link between citizens' needs and territorial planning, promoting the integration between local health services and social services

6. Implementation and Monitoring

The PSTTM 2022-2024 reaffirms the importance of **collaboration and cooperation** as the primary means of implementing its provisions. It aims to establish a more effective connection between the programming efforts of the Lombardy Region, Milan City Council, metropolitan municipalities, functional autonomies, intermediate bodies, third-sector organizations, associations, and others.

Furthermore, the PSTTM recognizes the significant role of Milan's directly owned entities and the broader **network of public and private companies** in driving the implementation process. To ensure effective implementation and monitoring of the Plan, the TSPTM assigns the **Single Planning Document** the responsibility of operationalizing various planning tools and conducting regular monitoring of the Plan's progress. Within this framework, several **initial actions** can be outlined to set the intentions of the Plan in motion, including:

- Establishing the Metropolitan Civil Society Forum.
- Initiating action in Homogeneous Zones.
- Establishing a framework of stable relations with the City of Milan.
- Approving the Framework Agreement between the Lombardy Region and the Metropolitan City of Milan.
- Forming agreements with public entities, social partners, and the association world.

TSPMT 2022-2024



Framework for building
partnerships with:

Lombardy Region

Orienting the Regional Development Program

Municipality of Milan

Coordinately address issues of common interest

Municipalities and Zone Omogenee

Concretising directions and wide area policies

Functional authorities, economic and social partners, associations, and stakeholders

Define projects of common interest

